

October 5, 1951

Memorandum for: W. Averell Harriman

From: The President



Thanks a lot for General Eisenhower's letter of the  
seventeenth. I read it with a lot of interest.

*A.S.J.*

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Supreme Headquarters  
Allied Powers Europe  
17 September 1951



Dear Averell:

I assume that I have told you in the past something of my convictions as to the need for holding more frequent meetings of the NATO Council. I do not see how the United States can hope to exert the leadership that is necessary in NATO unless such meetings are held at least on a quarterly basis.

In the business of creating the over-all strength that is needed, the material side requires money. But the intellectual and spiritual side requires very little money; of principal importance are imagination, faith and energy. All are agreed that morale is the key to this whole problem; success depends upon a unification that is built upon a common scale of values, a common appreciation of the risks to those values, and a common determination to meet the risks cooperatively. Unless we achieve such unity, all of our expenditures on the material side will be in vain. Consequently, we should make a continuing effort in the spiritual field that will match our great expenditures for munitions and for economic support.

The peoples of the several NATO countries will never believe that the whole project is one to which they should give first priority if governmental officials meet as infrequently as once a year. By word and by example, we must exert every possible effort in this direction.

Today I am on my way to Germany to witness the British maneuvers. This trip will be followed, at intervals, by similar ones to the French Zone and to the American Zone. (Already we are preparing a plan for next year's maneuvers that will contemplate a single, combined exercise of all forces available.)

It is possible that I may cancel one of these impending

trips, in view of the tentative arrangements I have made for the meeting with the Chief. I am making tentative plans that will allow me a full day in Washington, and another day to give me a chance to see, for a few minutes, members of my family. Thereafter, I plan to take off immediately for SHAPE. Thus, I could do the whole trip in an over-all absence of about five days. I was informed that, from that end, the exact date made little difference. But I shall, nevertheless submit, for approval, whatever little plan I finally propose.



I am distressed to hear that you were laid up with a cold. I hope that you are well now and that additionally you got the few days you were seeking for a bit of rest. Give my love to Marie and, of course, my respects to the Chief.

As always, my very best to you.

Sincerely,

s/ Ike

Honorable W. Averell Harriman  
The White House  
Washington, D. C.

Gen. Harkeman

~~TOP SECRET~~

1. United States Priorities Policy for Munitions Assignment for SHAPE forces.

- (a) Equipment needed to bring trained European forces to combat readiness, as recommended by General Eisenhower, should have similar priority as equipment for our forces stationed in Europe, particularly on the central front.
- (b) General Eisenhower should be given responsibility to recommend allocations in SHAPE command area of equipment made available from the United States as between European countries and for units within each country.

2. General Eisenhower should be given full information regarding atomic developments and such assistance as he needs to permit him to take these developments into account in his plans.

DECLASSIFIED  
 E.O. 12065, Sec. 3-402  
 DOD Directive 5100.30, ~~1-17-83~~  
 By NLT-NE NARS, Date 1-17-83

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SIGNAL CENTER  
The White House

24 October 1951

FROM: Mr. Harriman, Paris  
TO : THE PRESIDENT ONLY  
NR. : Unnumbered  
DTG : 241910Z

Thanks for message. Ike plans to arrive Washington morning November first. I will have a chance to talk to him personally later this week, as he is returning to Paris from Scotland before my departure for Washington on Saturday. He feels that it would make things easier for him if announcement of his visit is withheld until about the time of his departure from Paris noon October 30-first Washington time.

Signed: HARRIMAN

Recd: 242120Z

DECLASSIFIED  
E.O. 12065, Sec. 3-402  
DOD Directive 5100.30, 9-3-81  
By NLT-HW NARS, Date 1-18-83

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THE WHITE HOUSE

WASHINGTON

October 31, 1951

MEMORANDUM FOR: THE PRESIDENT  
Copy to: Mr. Short

The following are the appointments involving  
General Eisenhower for next Monday, November 5th:

- 12:45 p.m. General Eisenhower will see  
the President alone and will  
motor with the President to  
the Blair House for luncheon  
at 1:00 p.m.
- 3:15 p.m. The President and General  
Eisenhower will meet with the  
following in the Executive Office:

Hon. Robert A. Lovett,  
The Secretary of Defense  
Honorable James E. Webb,  
Acting Secretary of State  
Hon. Frank C. Pace,  
The Secretary of the Army  
Hon. Dan A. Kimball,  
The Secretary of the Navy  
Hon. Thomas K. Finletter,  
The Secretary of the Air Force  
The Joint Chiefs of Staff  
Hon. Charles E. Wilson,  
Director of Defense Mobilization  
Hon. William C. Foster,  
Deputy Secretary of Defense  
Hon. Frank Nash,  
Asst. to the Secretary of Defense  
for International Security Affairs



*MJC*  
M. J. C.